

Member of staff responsible : Head Teacher  
Date of policy review : April 2011  
Approved by Governors : April 2011

## **King's House School Recruitment and Selection Policy**

### **1. Summary**

- 1.1. This Recruitment and Selection Policy has been produced in line with the DCSF guidance 'Safeguarding Children and Safer Recruitment in Education (January 2007)'. This policy aims to ensure both safe and fair recruitment and selection is conducted at all times. Safeguarding and promoting the welfare of children and young people is an integral factor in recruitment and selection and is an essential part of creating safe environments for children and young people.

### **2. Recruitment and selection policy statement**

- 2.1 The School is committed to safeguarding and promoting the welfare of children and young people and expects all staff and volunteers to share in this commitment.
- 2.2 The School is committed to attracting, selecting and retaining employees who will successfully and positively contribute to providing a valuable service. A motivated and committed workforce with appropriate knowledge, skills, experience and ability to do the job is critical to the school's performance and fundamental to the delivery of a high quality service.

### **3. Purpose**

- 3.1 To ensure the recruitment of both permanent and fixed-term staff (including volunteers) is conducted in a fair, effective and economic manner.
- 3.2 To achieve this purpose, those that are responsible for each stage of the recruitment process will demonstrate a professional approach by dealing honestly, efficiently and fairly with all internal and external applicants.

### **4. Scope**

- 4.1 This policy applies to all the school employees and governors responsible for and involved in recruitment and selection of all staff.
- 4.2 The ultimate responsibility for recruitment and selection lies with the Governing Body. The Governing Body has delegated the responsibility to the Head Teacher for appointing all staff. With the exception of the Bursar.

### **5. Aims and Objectives**

- 5.1 To ensure that the safeguarding and welfare of children and young people takes place at each stage of the process
- 5.2 To ensure a consistent and equitable approach to the appointment of all school staff.
- 5.3 To ensure all relevant equal opportunities legislation is adhered to and that appointees are not discriminated against on the grounds of race, nationality, gender, religion, age, disability, marital status, sexual orientation.
- 5.4 To ensure the most cost effective use is made of resources in the recruitment and selection process.

## **6 Principles**

- 6.1 The following principles are encompassed in this policy:
- All applicants will receive fair treatment and a high quality service
  - The job description and person specification are essential tools and will be used throughout the process
  - Employees will be recruited on the knowledge, experience and skills needed for the job
  - Selection will be carried out by a panel with at least two members. At least one panel member will have received appropriate training on the recruitment and selection process as recommended by the DCSF.
  - Selection will be based on a minimum of completed application form, shortlisting and interview.
  - Monitoring and Evaluation are essential for assessing the effectiveness of the process .
  - All posts will normally be advertised.
  - The Disability Discrimination Act (DDA) makes it a requirement to make reasonable adjustment to the recruitment process if an applicant makes the employer aware that they have a disability. This applies to the entire recruitment process, from advertisement to appointment.

## **7. Equal Opportunities**

- 7.1 The School is committed to providing equality of opportunity for all and ensuring that all stages of recruitment and selection are fair. Recruitment and selection procedures will be reviewed on a regular basis to ensure that applicants are not discriminated against on the grounds of race, nationality, gender, religion, age, disability, marital status, sexual orientation. The School acknowledges that unfair discrimination can arise on occasion and therefore will ensure that the Equal Opportunities Policy is the foundation for all its activities.

## **8. Safer Recruitment – Recruitment and Selection Training**

- 8.1 It is a requirement that at least one member of the interview panel has completed the Safer Recruitment Training successfully prior to the start of the recruitment process.

## **9. Pre-recruitment Process**

### **9.1 Objective**

- 9.1.1 The objective of the recruitment process is to attract, select and retain staff who will successfully and positively contribute to the future development of the school. The first experience an individual has is important, therefore the experience should be positive and all those responsible for recruiting will:
- Leave a positive image with unsuccessful applicants
  - Give successful applicants a clear understanding of the post and what is expected of them
  - Reduce the risk of a bad selection decision that can be expensive and may cause line management problems in the future or may not meet the school's commitment to safeguard children and young people.

### **9.2 Application Form**

- 9.2.1 A standard application form, will be used to obtain a common set of core data from all applicants.

### **9.3 Job Description and Person Specification**

9.3.1 An accurate job description is required for all posts. A person specification, which is a profile of the necessary requirements for the post, is also required for all posts.

### **9.4 References**

9.4.1 The purpose of seeking references is to obtain objective and factual information to support appointment decisions. They will always be sought and obtained directly from the referee.

9.4.2 References will be sought on all short listed candidates, including internal ones, and will be obtained where possible before interview so that any issues of concern they raise can be explored further with the referee, and taken up with the candidate at interview.

## **10. Interviews**

10.1 The interview will assess the merits of each candidate against the job requirements, and explore their suitability to work with children and young people. The selection process for people who will work with children and young people will always include a face-to-face interview even if there is only one candidate.

### **10.2 Interview Panel**

10.2.1 A minimum of two interviewers will form the interviewing panel

10.2.2 The members of the panel will:

- have the necessary authority to make decisions about appointments;
- be appropriately trained, (one member of interview panel will have undertaken the training in accordance with the DCSF Safer Recruitment Training).
- meet before the interviews to:
- reach a consensus about the required standard for the job to which they are appointing;
- consider the issues to be explored with each candidate and who on the panel will ask about each of those;
- agree their assessment criteria in accordance with the person specification.

10.2.3 Where a candidate is known personally to a member of the selection panel this will be declared before short listing takes place. It may then be necessary to change the selection panel to ensure that there is no conflict of interest and that equal opportunities principles are adhered to.

### **10.3 Scope of the Interview**

10.3.1 In addition to assessing and evaluating the applicant's suitability for the particular post, the interview panel will also explore:

- the candidate's attitude toward children and young people;
- his/her ability to support the school's agenda for safeguarding and promoting the welfare of children;
- gaps in the candidate's employment history;
- concerns or discrepancies arising from the information provided by the candidate and/or a referee; and,
- ask the candidate if they wish to declare anything in light of the requirement for a CRB check.

10.3.2 If, for whatever reason, references are not obtained before the interview, the candidate will also be asked at interview if there is anything s/he wishes to declare/discuss in light of the questions that have been (or will be) put to his/her referees. (And it is vital that the references are obtained and scrutinised before a person's appointment is confirmed and before s/he starts work.)

## **11. Conditional Offer of Appointment: Pre Appointment Checks**

11.1. An offer of appointment to the successful candidate will be conditional upon:

- the receipt of at least two satisfactory references
- verification of the candidate's identity
- verification of eligibility to work in the UK
- verification of the candidate's medical fitness
- verification of qualifications
- verification of professional status where required e.g. GTC registration, QTS status (unless properly exempted), NPQH;
- a check of DCSF List 99 and a satisfactory CRB Enhanced Disclosure
- (for teaching posts) verification of successful completion of statutory induction period (applies to those who obtained QTS after 7 May 1999); and,
- (for non teaching posts) satisfactory completion of the probationary period.

11.2 All checks will be:

- confirmed in writing;
- documented and retained on the personnel file (subject to certain restrictions on the retention of information imposed by CRB regulations);
- recorded on the school's central record database; and,
- followed up where they are unsatisfactory or there are discrepancies in the information provided.

11.3 Where:

- the candidate is found to be on List 99 or the PoCA List, or the CRB Disclosure shows s/he has been disqualified from working with children by a Court; or,
- an applicant has provided false information in, or in support of, his/her application; or,
- there are serious concerns about an applicant's suitability to work with children,

The facts must be reported to the police and/or the DCSF Children's Safeguarding Operations Unit .

## **12. Post Appointment Induction**

12.1 There will be an induction programme for all staff, governors and other volunteers newly appointed to the school, regardless of previous experience.

## Pre-employment checklist for schools

	Initials	Date
<b>Training:</b> At least one member of the shortlisting and interview panel should have carried out the safer training (see Section 3.1)		
<b>Planning:</b> Timetable decided, job description and person specification reviewed and updated as necessary.		
<b>Advertising:</b> The advert must include reference to the policy statement of safeguarding and promoting welfare of children and young people (see Section 4.4)		
<b>Application Forms:</b> Candidates must provide information on employment history and if appropriate adequately explain the reasons for any gaps. The candidates must complete, sign and date the Rehabilitation of Offenders Act Declaration Form.		
<b>Shortlisting:</b> Interview panel members should also shortlist the applications.		
<b>References:</b> References must be requested prior to interview. Chase if not received. Check and scrutinise references on receipt – any discrepancies or concerns should be taken up with applicant at interview or the referee.		
<b>Interview:</b> The panel should have at least 2 members and should have the authority to appoint. They must meet prior to interview and agree issues, questions, assessments, criteria and standards. At least one member must have completed the safer recruitment training.		
<b>Conditional Offer of Employment:</b> Offer of employment must be subject to satisfactory completion of the following pre-employment checks:		
<b>Identity:</b> This should be verified on the day of interview and copied.		
<b>Right to work in UK:</b> This again should be verified on the day of interview – original certificates must be submitted and copied.		
<b>References:</b> If not received and scrutinized prior to interview.		
<b>Qualifications Checked:</b> This should be verified on the day of interview – original certificates must be submitted and copied.		
<b>CRB:</b> An enhanced level CRB disclosure will be required.		
<b>List 99:</b> This is either as part of the CRB disclosure check or a separate check can be made through Human Resources.		
<b>Medical Clearance:</b> The candidate must be both physically and mentally fit to undertake the post.		
<b>GTC - for teachers only:</b> The candidate must be registered with the GTC.		
<b>QTS – for teacher only.</b> The candidate should provide original documentation to prove that he/she has obtained QTS. See appendix 8		
<b>Supply Teachers –</b> All supply teachers must undergo the same checks as above.		
<b>Volunteers –</b> The above checks should be carried out on volunteers.		

**J O B   D E S C R I P T I O N**

**I D E N T I F Y I N G   F A C T S**

School:

Title of Post:

Department:

Date:

Responsible to:

**J O B   P U R P O S E**

To provide

**M A J O R   T A S K S**

**PERSON SPECIFICATION**

**JOB TITLE** \_\_\_\_\_ **DEPARTMENT** \_\_\_\_\_

**PREPARED BY:** \_\_\_\_\_ **DATE:** \_\_\_\_\_

<b>E = ESSENTIAL</b>		<b>SOURCE OF EVIDENCE – APPLICATION = A</b>	
<b>D= DESIRABLE</b>		<b>TEST = T</b>	
		<b>INTERVIEW = I</b>	
	<b>1. EXPERIENCE, direct work experience, other relevant experience.</b>	<b>W =</b>	
	<b>2. KNOWLEDGE, without which the job cannot be done effectively.</b>	<b>W =</b>	
	<b>3. SKILLS &amp; ABILITIES, Essential/Capable of doing, Desirable/Able to train.</b>	<b>W =</b>	
	<b>4. QUALIFICATIONS, TRAINING EXPERIENCE, also identify training to be given.</b>	<b>W =</b>	
	<b>5. PERSONALITY, SOCIAL SKILLS, Relationships, thinking style, disposition.</b>	<b>W =</b>	
	<b>6. OTHER FACTORS, Physical, Mobility, Availability, Conditions, etc.</b>	<b>W =</b>	
	<b>CONTRA INDICATIONS, if any</b>	<b>W =</b>	

Example Reference Request Letter

Dear

**NAME:**

The above named person has given your name as a referee in applying for the post of *(post title)* at our school.

I should be grateful if you could let me have your frank assessment of this candidate's suitability for the post in question and I enclose a job description and person specification for your information. Your views as to their capabilities for the post would also be of great assistance. It would be most helpful if you could explain in what capacity you know the candidate and should this be as an employer, please confirm employment details, health and attendance record, especially over the past three years, and whether you would consider re-employment.

As the post applied for involves working with Children/Young People could you please let me know if *(name)* has been subject to any disciplinary offences in which the sanction is still current and/or offences relating to children, including any in which the penalty is time expired, or child protection concerns/allegations. Please inform me of the outcome of any enquiry or disciplinary procedure.

The post for which application has been made is exempt from Section 4 (ii) of the Rehabilitation of Offenders Act 1974 by virtue of the Exceptions Order 1975. It is not, therefore, in any way contrary to the Act to reveal any information you may have concerning convictions, which would otherwise be considered as 'spent', in relation to this application and which you consider relevant to an assessment of the applicant's suitability for employment. Any such information supplied will be treated in strict confidence and used only in consideration of the suitability of the applicant for a position where such an exemption is appropriate.

The reference provided will be retained for a period of six months if the candidate is unsuccessful or until the candidate leaves our employment if successful. The candidate has a right to see the reference under the Data Protection Act 1998. Please advise me in writing if you wish your identity to be withheld from any subject access request.

Please accept my thanks for your reply, which I shall be grateful to receive by *(date)*. A stamped addressed envelope is enclosed or a Fax. No 020 8939 2501 or Email: [turner.m@kingshouseschool.org](mailto:turner.m@kingshouseschool.org).

Yours sincerely

Mr Mark Turner  
Headmaster